EPA	United States Environmental Protection Agency Washington, DC 20460 Work Assignment						Work Assignment Number 3 47 Other Amendment Number:				
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Work Assignment Amendment Incremental Funding Work Plan Approval						From 09/20/2012 To 05/31/2013					
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Work Assignment SOW

Title: Sustainable Manufacturing Support

Contractor: IEc, Inc. Contract No.: EP-W-10-002

Work Assignment Number: 3-47

Estimated Period of Performance: September 18, 2012 – May 31, 2013

Estimated Level of Effort: 386.50 hours

Key EPA Personnel:

Work Assignment COR (WA COR):

Christopher Reed

Office of Strategic Environmental Management; 1807T 202-566-0606

202-566-2200

Contract Level COR: Cheryl R. Brown

Office of Policy (1805T)

202/566-0940 202/566-3001 (fax)

Background and Purpose:

The purpose of this work assignment is to provide further implementation and support of tools developed under work assignment 2-4 under contract EP-W-10-002. The contractor shall not duplicate work performed under these work assignments.

Under the previous work assignments, the contractor developed multiple innovative toolkits to assist industry members in streamlining their operations and improving performance in terms of energy and environmental savings. Under this work assignment, the contractor shall build upon lessons learned and assist with development of new tools in order to maintain our current forerunner status in research and development in this arena.

EPA's Lean & Environment Initiative began in 2003 and is currently the preciment source of information for companies looking to integrate environmental considerations into their preexisting lean programs. Over the past seven years, we distributed over 5,000 publications across the country and had materials republished or quoted on five continents.

Quality Assurance (QA) Requirements

Check [] Yes or [x] NO, if the following statement is true or false. The Contractor

shall submit a written Quality Assurance Project Plan for any project that is developing environmental measurements or a Quality Assurance Supplement to the Quality Management Plan for any project which generates environmental data using models with their technical proposal.

Work Assignment CORs will provide additional information here, if Yes is checked above

No environmental data will be collected for this work assignment. All data will be related to lean manufacturing, how it applies to facilities and what we can do to integrate environmental ideas into what they are already doing. No modeling will be done.

Tasks and Deliverables:

The WA COR will review all deliverables in draft form and provide revisions and/or comments to the contractor. The contractor shall prepare the final deliverables incorporating the WA COR's comments.

Contractor personnel shall at all times identify themselves as Contractor employees and shall not present themselves as EPA employees. Furthermore, they shall not represent the views of the U.S. Government, EPA, or its employees. In addition, the Contractor shall not engage in inherently governmental activities, including but not limited to actual determination of EPA policy and preparation of documents on EPA letterhead.

The contractor shall not duplicate work performed in the previous work assignment(s).

Task 1 - Prepare Workplan - COMPLETED

The contractor shall prepare a workplan within 15 calendar days of receipt of a work assignment signed by the Contracting Officer. The workplan shall outline, describe and include the technical approach, resources, timeline and due dates for deliverables, a detailed cost estimate by task and a staffing plan. The WA COR, Contract Level COR and the CO will review the workplan. However, only the CO can approve/disapprove the workplan. The contractor shall prepare a revised workplan incorporating the Contracting Officer's comments, if required.

- 1a. Workplan within 15 calendar days of receipt of work assignment.
- 1b. Revised workplan within 5 calendar days of receipt of comments from the Contracting Officer, if required.

Task 2 - Support Sustainable Manufacturing Research - (INCOMPLETE) [Element 1: Planning and Management Support, page 4-8 of SOW]

The contractor shall support sustainable manufacturing research efforts through continued development of tools, outreach and communications. Tasks shall include the

following:

- Development of case studies focused on documenting best practices and
 integration of environmental considerations into various manufacturing models,
 including lean manufacturing. Case studies shall be developed as a result of sitevisits to partner facilities, participation in implementation events, as well as phone
 interviews and other information-gathering activities. Approximately eight
 technical directives should be expected upon identification by WAM of
 participating organizations.
- Support EPA's outreach efforts through networking with sustainability experts and associations, and supporting the website.
- Support for EPA's partnerships with lean practitioners, lean experts, consultants, publishers, industry associations and technical assistance organizations, and maintenance of this network. This may include the facilitation of a meeting of some or all of the partnerships working with EPA under this effort, at the written request of the WAM (by electronic mail).

Deliverables and schedule under Task 2

2a. Implementation and support within 14 calendar days of receipt of the WAM's written request (by electronic mail)

Task 3 - Development of Web-related Outreach Materials - (INCOMPLETE) [Element 1: Planning and Management Support, page 4-8 of SOW]

The contractor shall assist in the development of new outreach materials utilizing their graphic and web design expertise. Past design templates and graphics will be used in the new outreach materials. This will include but not be limited to designs and language for a new sustainable manufacturing website to be used by an inter-agency committee chaired by EPA.

Deliverables and schedule under Task 3

3a. General support in developing web content with minimum 7 day advance notice from WAM

Task 4 - Development of Outreach Materials related to Lean uses in POTWs - (INCOMPLETE)

[Element 1: Planning and Management Support, page 4-8 of SOW]

 Develop outreach materials related to utilities management work under the previous work assignment. These outreach materials may include power-point presentations and webinars.

Deliverables and schedule under Task 4

4a. Development and delivery of webinar related to effective utilities management

- (EUM) within 14 days of receipt of the WAM's written request
- 4b. Develop follow-up materials from the webinar in 4a within 14 calendar days of receipt of the WAM's written request (by electronic mail)

Summary of Deliverables and Dates:

- 1a. Workplan within 15 calendar days of receipt of work assignment.
- 1b. Revised workplan within 5 calendar days of receipt of comments from the, if required.
- 2a. Implementation and support within 14 calendar days of receipt of the WAM's written request (by electronic mail)
- 3a. General support in developing web content with minimum 7 day advance notice from WAM
- 4a. Development and delivery of webinar related to effective utilities management (EUM) within 14 days of receipt of the WAM's written request
- 4b. Develop follow-up materials from the webinar in 4a within 14 calendar days of receipt of the WAM's written request (by electronic mail)

EPA	United States Enviror	nmental Protection lington, DC 20460	Work Assignment Number 3-47						
2.7.	Work	Assignment	t		Other Amendment Number:				
Contract Number	Contract Period [1/19/2009 to	C9/19/	2014	Title of Work Assig	nment/SF Site Nan	ne		
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Project Officer Name Cheryl R. Br	Brar	Branch/Mail Code:							
	Pho	Phone Number: 202-566-0940							
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